

# Analyzing Different Decision-Making Methods for Situations with Deep Uncertainty

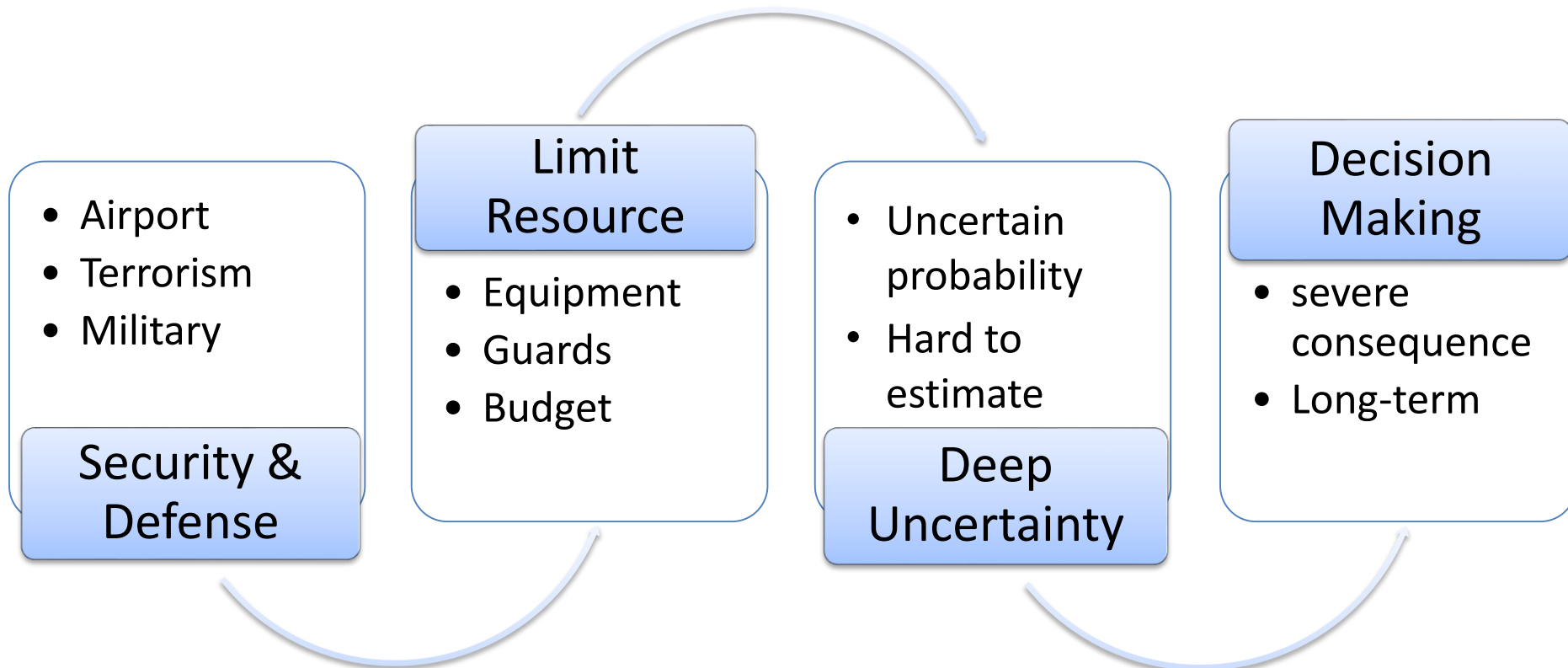
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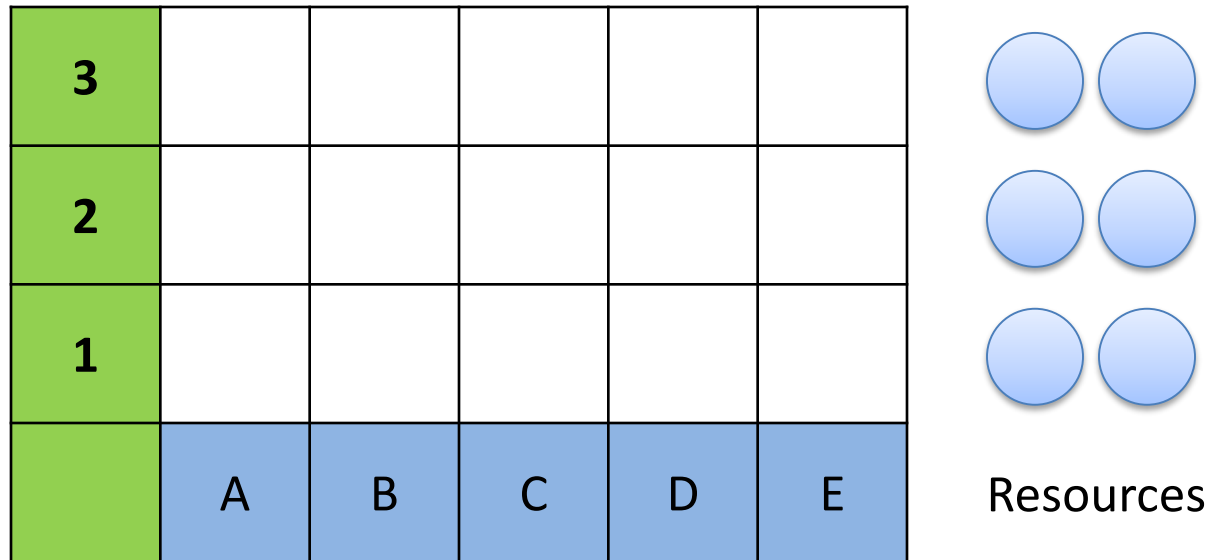
Iowa State University

12/12/2016

# Motivation

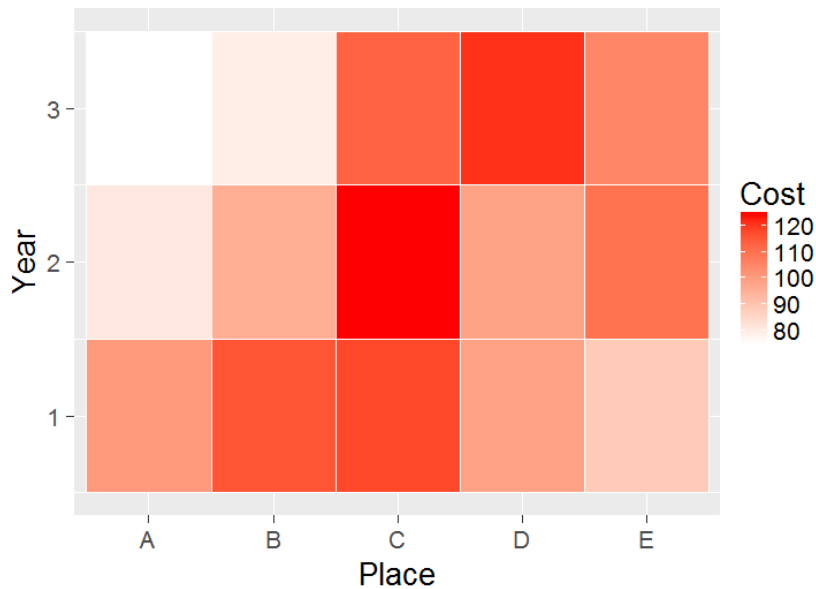


# Security & Defense Problem

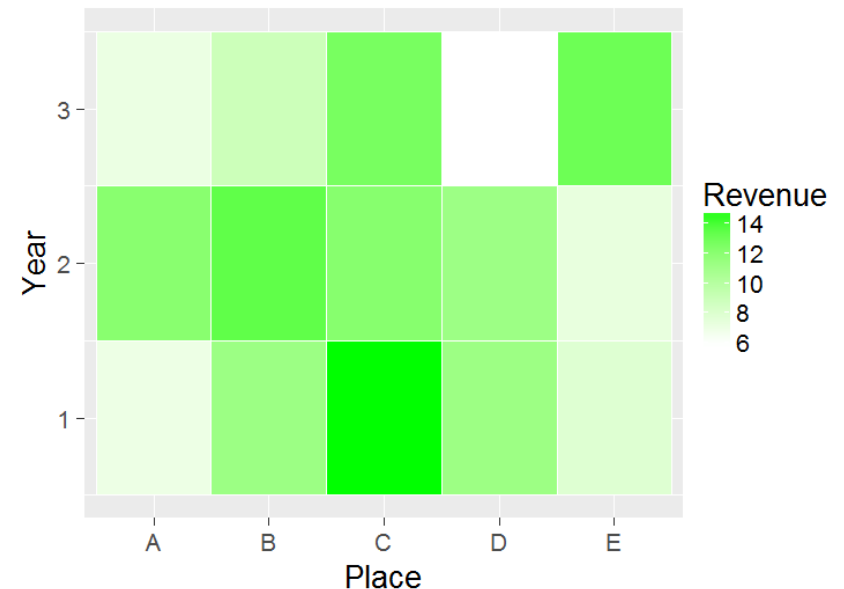


- Revenue\Gain
- Cost
- Probability of Disruption
- Risk Attitude

# Security & Defense Problem

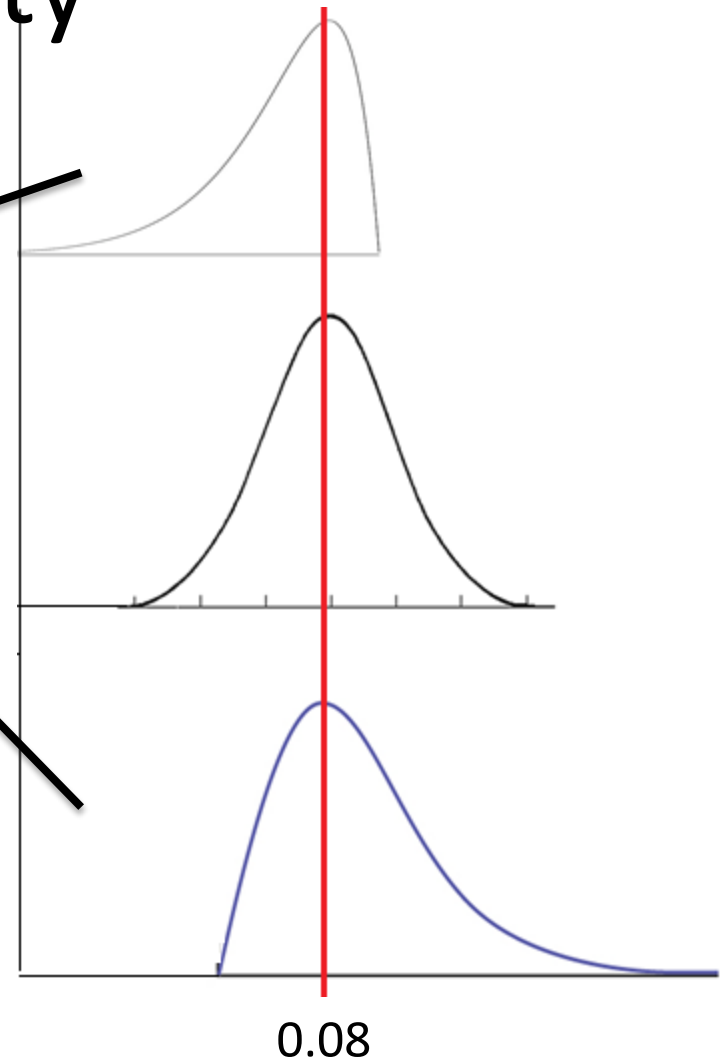
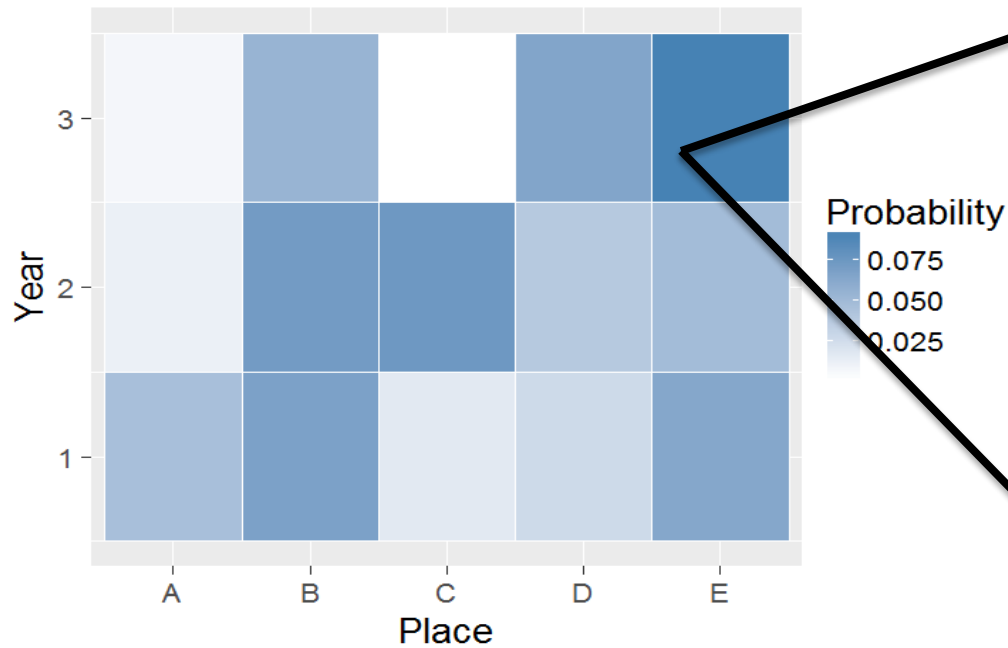


Cost Matrix



Revenue Matrix

# Uncertainty



# Decision Making Methods

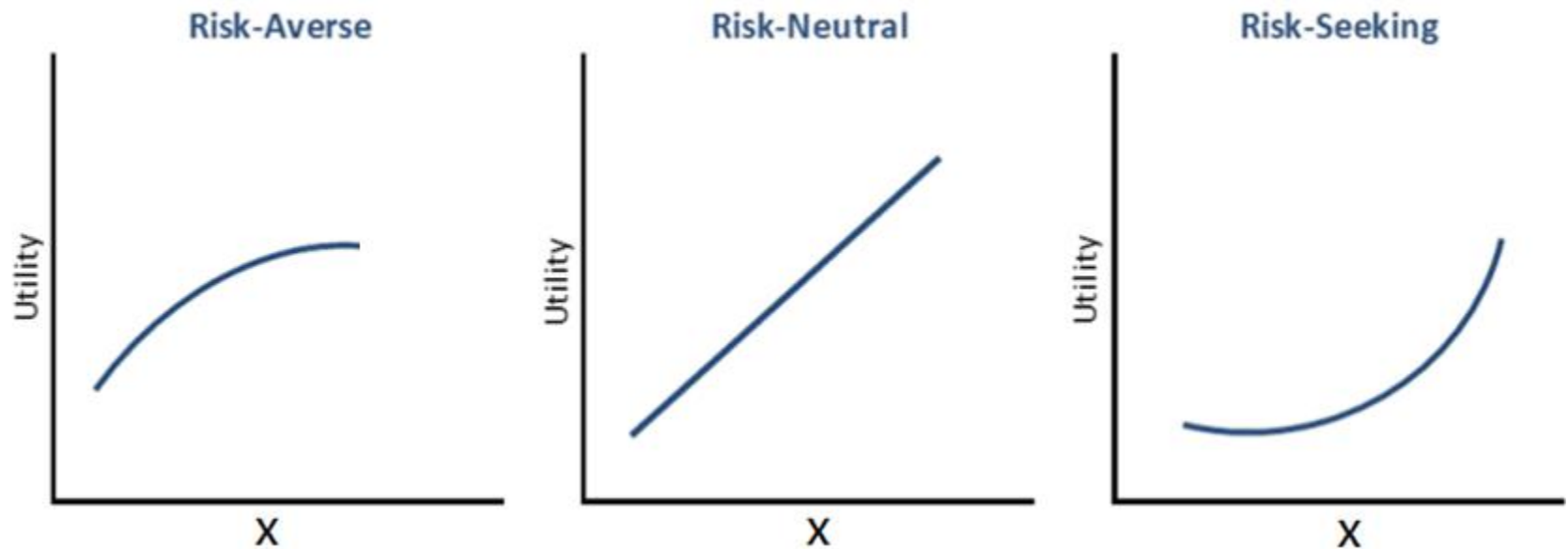
Expected Utility

Information Gap

Robust Decision Making

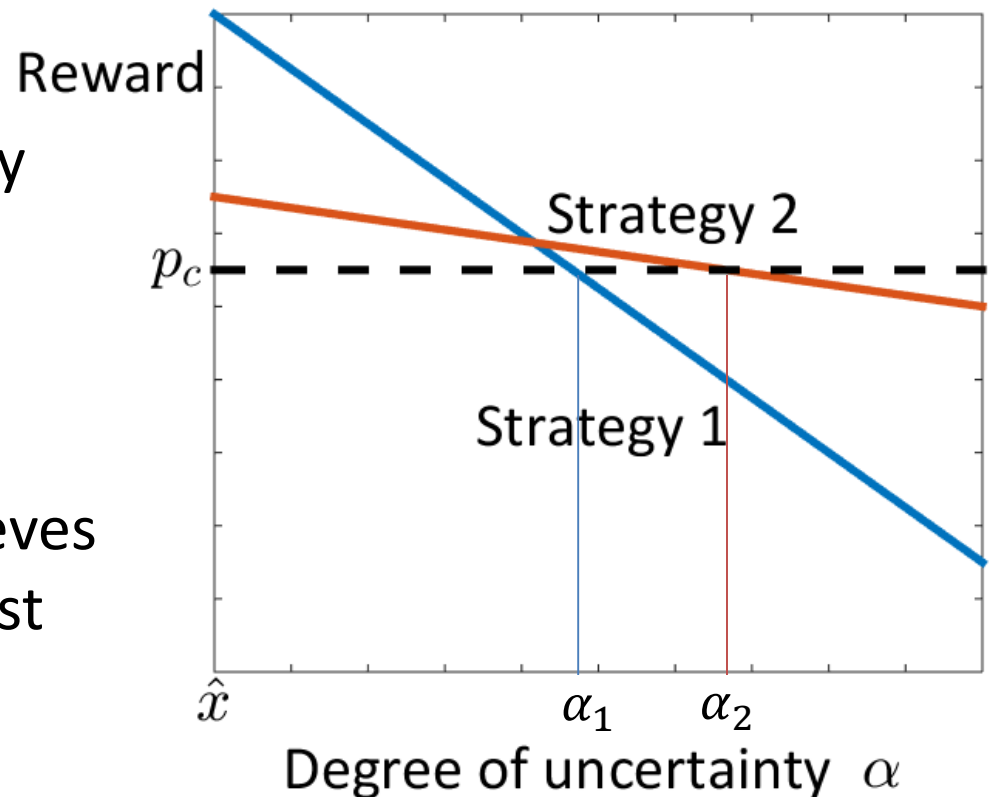
# Expected Utility

Utility Function  $U(x)$



# Information Gap

- No probability distribution
- Dynamic uncertainty set
  - $\alpha$ : degree of uncertainty
  - $\hat{x}$ : most likely state
- Define minimum level of reward  $p_c$
- Select strategy  $s$  that achieves minimum reward for largest uncertainty



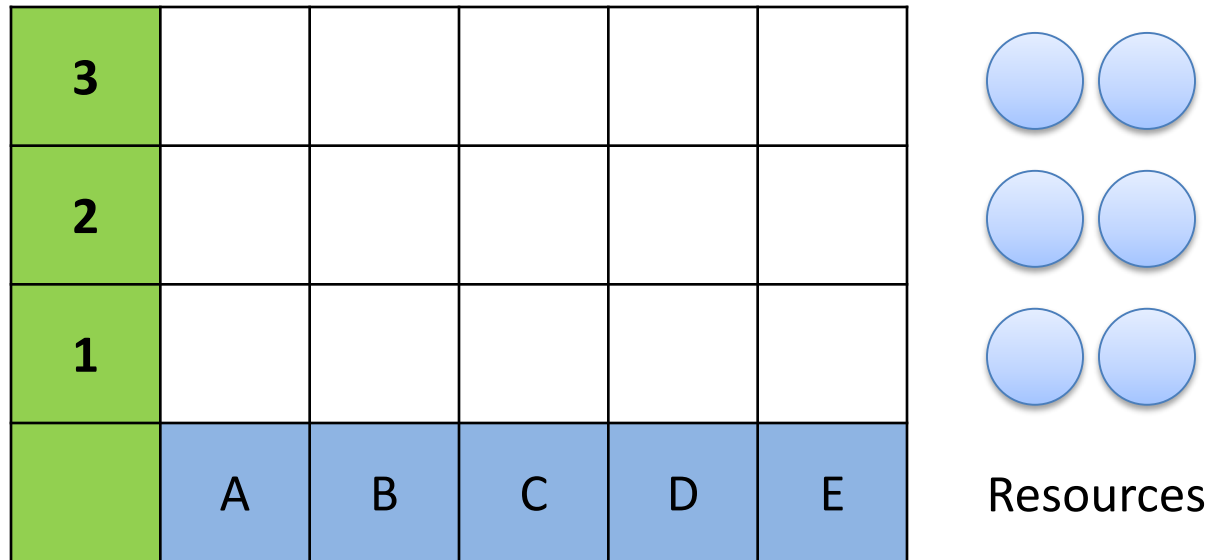


# Robust Decision Making

- Set of probability distributions over states  $x$ ,  $\vartheta(x) \in \Theta$
- Reward  $P(s, x)$  for each strategy  $s$
- Regret  $R(s, x) = \max[P(s', x)] - P(s, x)$
- Expected regret  $R(s, \vartheta(x))$  for all possible states
  - Best expected regret  $R_{best}(s) = \min_{\vartheta(x) \in \Theta} R(s, \vartheta(x))$
  - Worst expected regret  $R_{worst}(s) = \max_{\vartheta(x) \in \Theta} R(s, \vartheta(x))$
- Tradeoff parameter  $0 \leq z \leq 1$  between best and worst
- Select  $s$  that minimizes  $V(s)$

$$V(s) = z * R_{best}(s) + (1 - z) * R_{worst}(s)$$







# Security & Defense Problem









- Revenue\Gain
- Cost
- Probability of Disruption
- Risk Attitude

# Expected Utility

## Strong Risk Averse

3					
2					
1					
	A	B	C	D	E

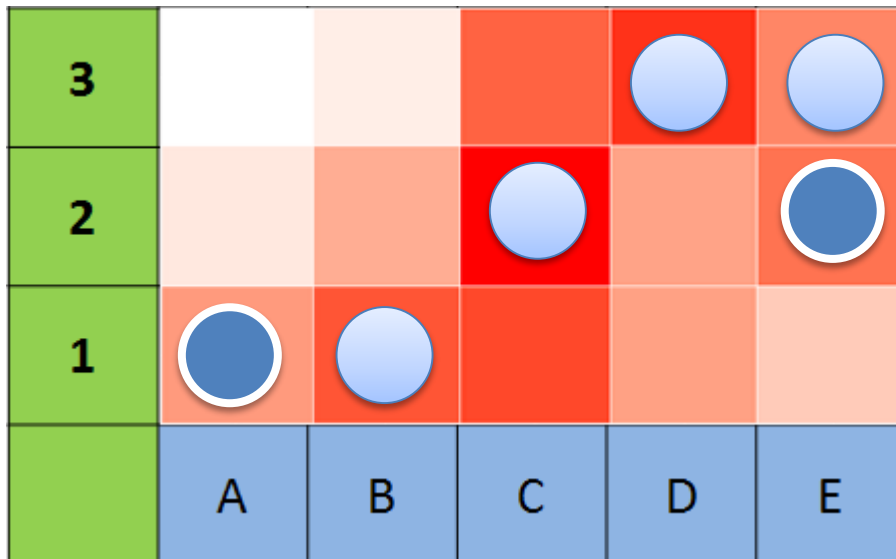
## Others

3					
2					
1					
	A	B	C	D	E

Others include: risk seeking, risk neutral and slight risk averse

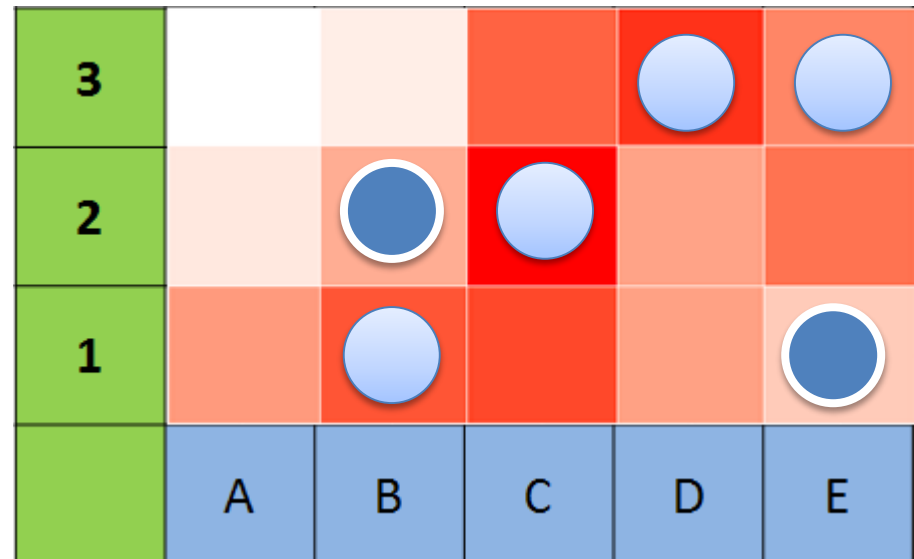
# Expected Utility

## Strong Risk Averse



Strong risk averse is more sensitive to high cost

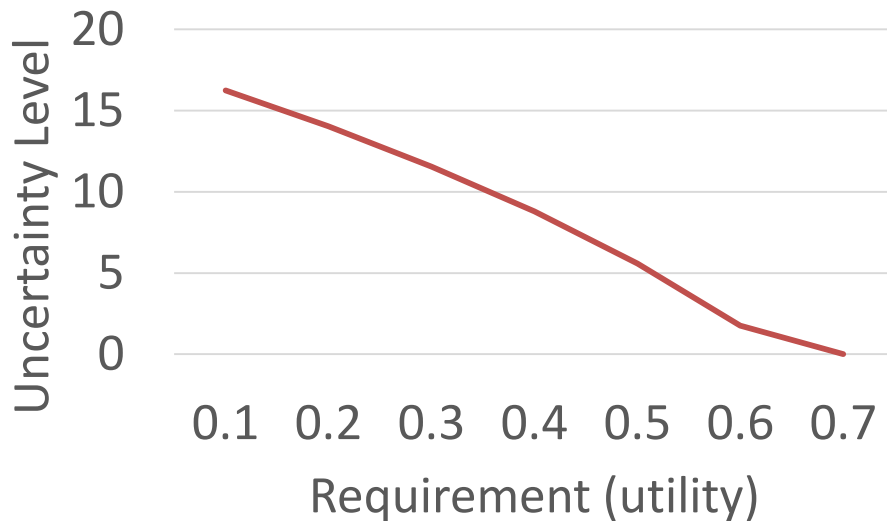
## Others



Others include: risk seeking, risk neutral and slight risk averse

# Info-Gap

**Info-Gap Result**



**Optimal Decision for Utility  $\geq 0.4$**

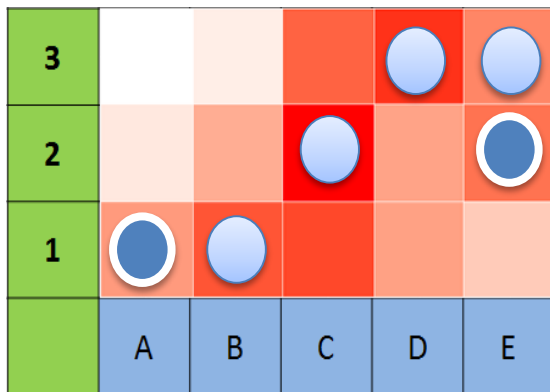
3				●	●
2		●	●		
1	●	●			
	A	B	C	D	E

- Uncertainty level: percentage of probability allowed to be changed
- No feasible strategy if utility threshold is 0.7 or greater

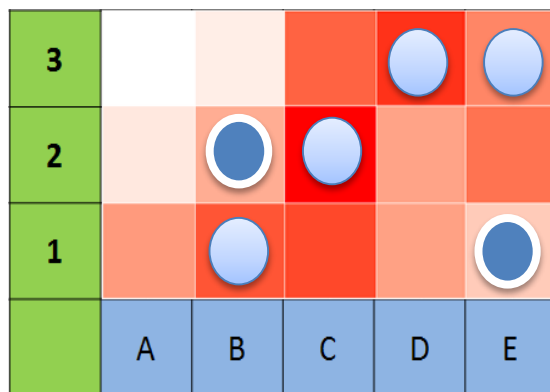
If utility threshold is between 0.4 and 0.6, info-gap recommends strategy

# Compare to EU

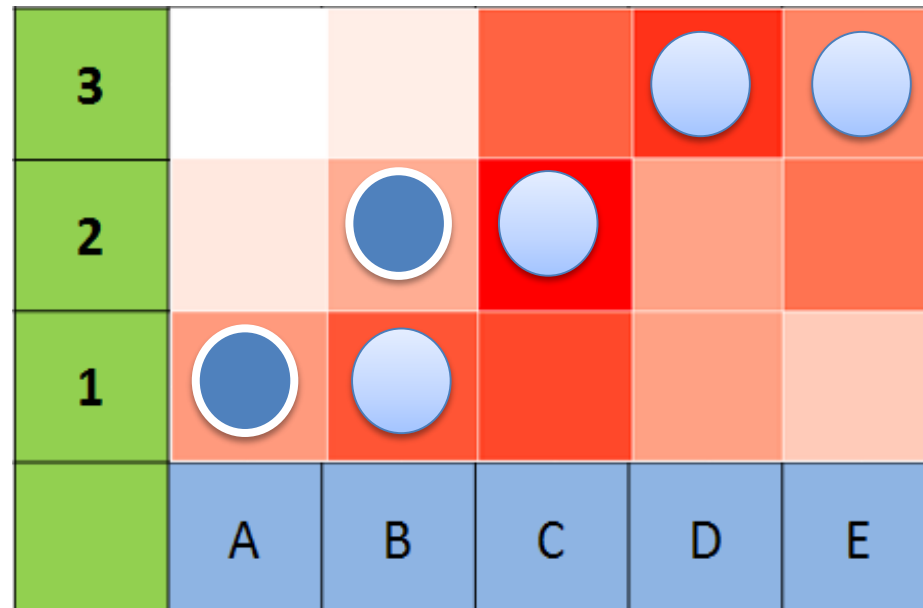
EU - Strong Risk Averse



EU - Others



Info-Gap



Requirement

Robustness

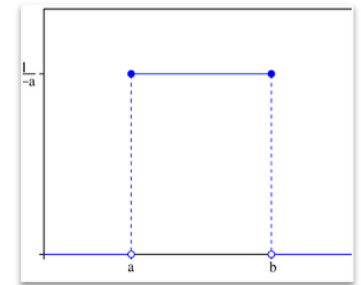
Combination of strong risk averse and risk neutral

# RDM – Constant Uncertainty

$$V(s) = z * R_{best}(s) + (1 - z) * R_{worst}(s)$$

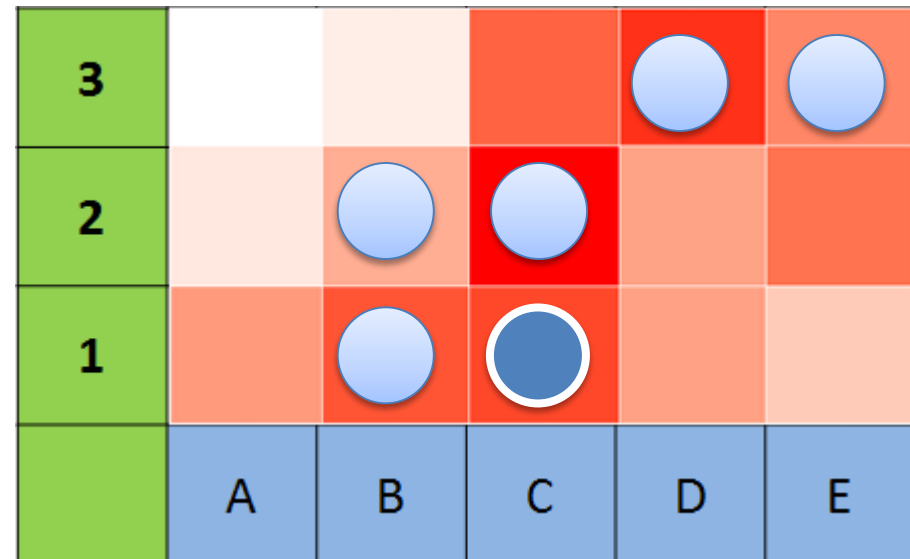
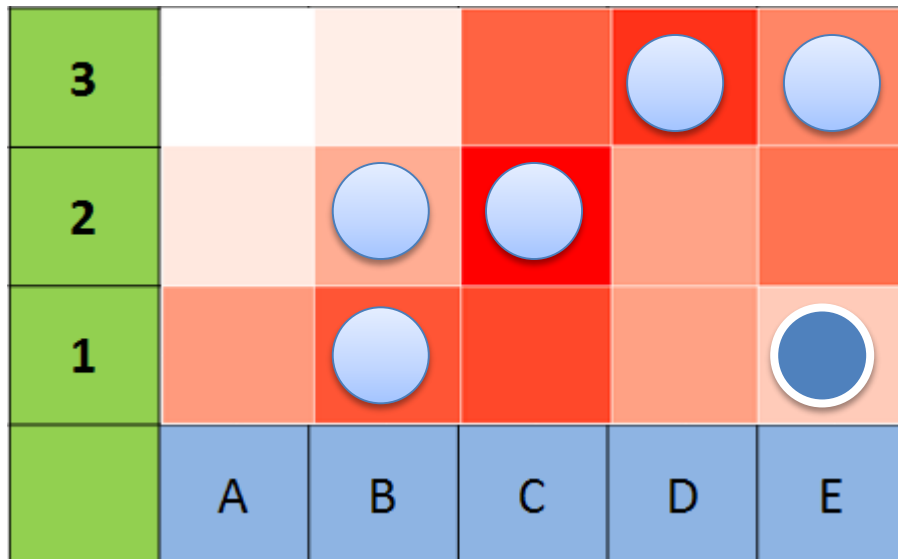
Uniform Distribution

Centralized Distribution



**Optimal Strategy when Z = 0.3**

**Optimal Strategy when Z = 0.8**



# RDM – Increasing Uncertainty

$$V(s) = z * R_{best}(s) + (1 - z) * R_{worst}(s)$$

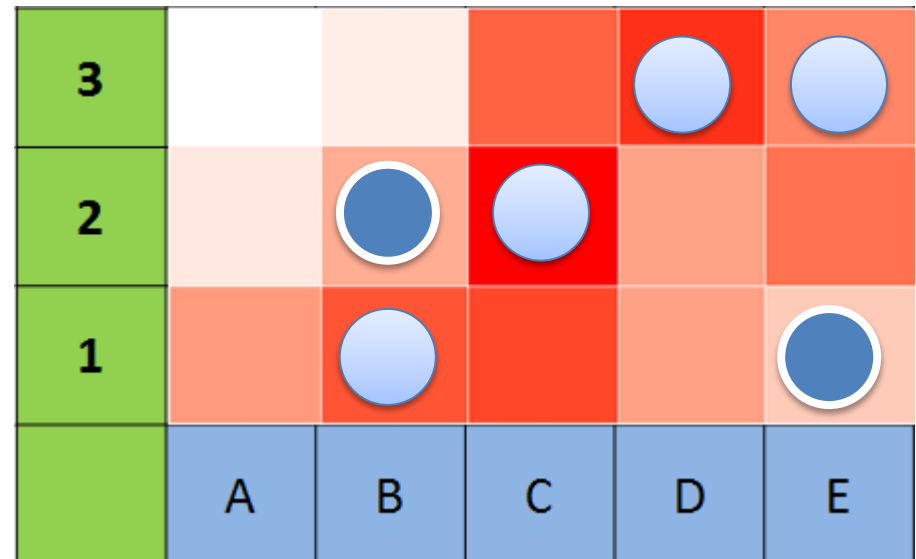
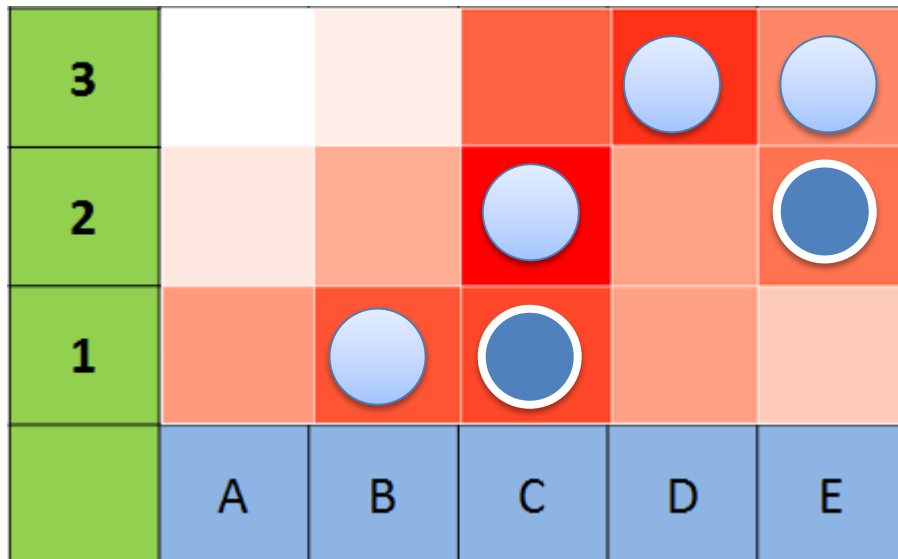
Centralized Distribution

Uniform Distribution



**Optimal Strategy when Z = 0.3**

**Optimal Strategy when Z = 0.8**





# Conclusions

- Expected Utility
  - High confidence on estimated probability
- Information Gap
  - Balance between robustness & requirement
  - Not looking for optimal performance
  - Good when lack of information
- Robust Decision Making
  - Tradeoff between robustness & optimality ( $z$ )
  - Less sensitive to estimated probability
  - Provide flexibility for different risk attitudes
- Future work
  - Flexible strategy

# Reference

- R. J. Lempert and M. T. Collins, "Managing the risk of uncertain threshold responses: comparison of robust, optimum, and precautionary approaches," *Risk analysis*, vol. 27, pp. 1009-1026, 2007.
- Y. Ben-Haim, *Info-gap decision theory : decisions under severe uncertainty / Yakov Ben-Haim, 2nd ed.. ed. Oxford: Oxford : Elsevier/Academic, 2006.*
- J. W. Hall, R. J. Lempert, K. Keller, A. Hackbarth, C. Mijere, and D. J. McInerney, "Robust Climate Policies Under Uncertainty: A Comparison of Robust Decision Making and Info-Gap Methods," *Risk Analysis*, vol. 32, pp. 1657-1672, 2012.